



# **Science, Technology and Innovation Networking for the Next Generation of Academics**

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**University of Washington Panel Discussion  
Brain Drain, Brain Gain or Brain Circulation:  
Doctoral Education and the Global Divide  
Seattle, Washington  
May 7, 2008**

# BACKGROUND

# Recent Comments

- HP could double its sales in Africa if it could find enough skilled workers to install and maintain all the equipment it can sell
- Help us get rid of low paying jobs and replace them with high paying jobs
- Mauritius can either export its children or it can export globally competitive, high value added goods and services

# Two Roads



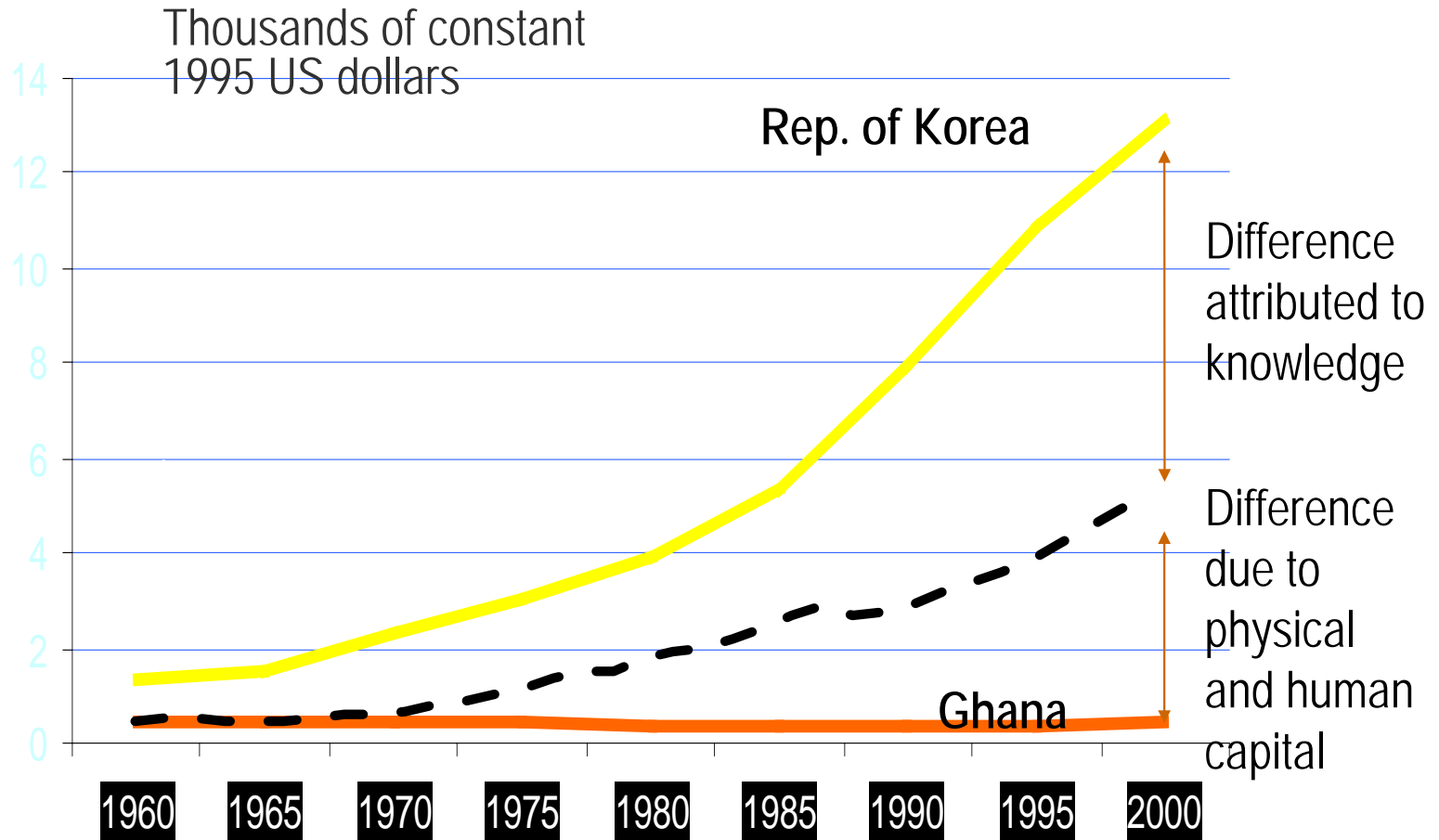
Ignorance  
Unskilled labor  
Low-value-products  
Low-wage jobs  
Dead-end



Knowledge  
Skilled workforce  
High-value products  
High-paying jobs  
Competitiveness

# Why Worry About All This?

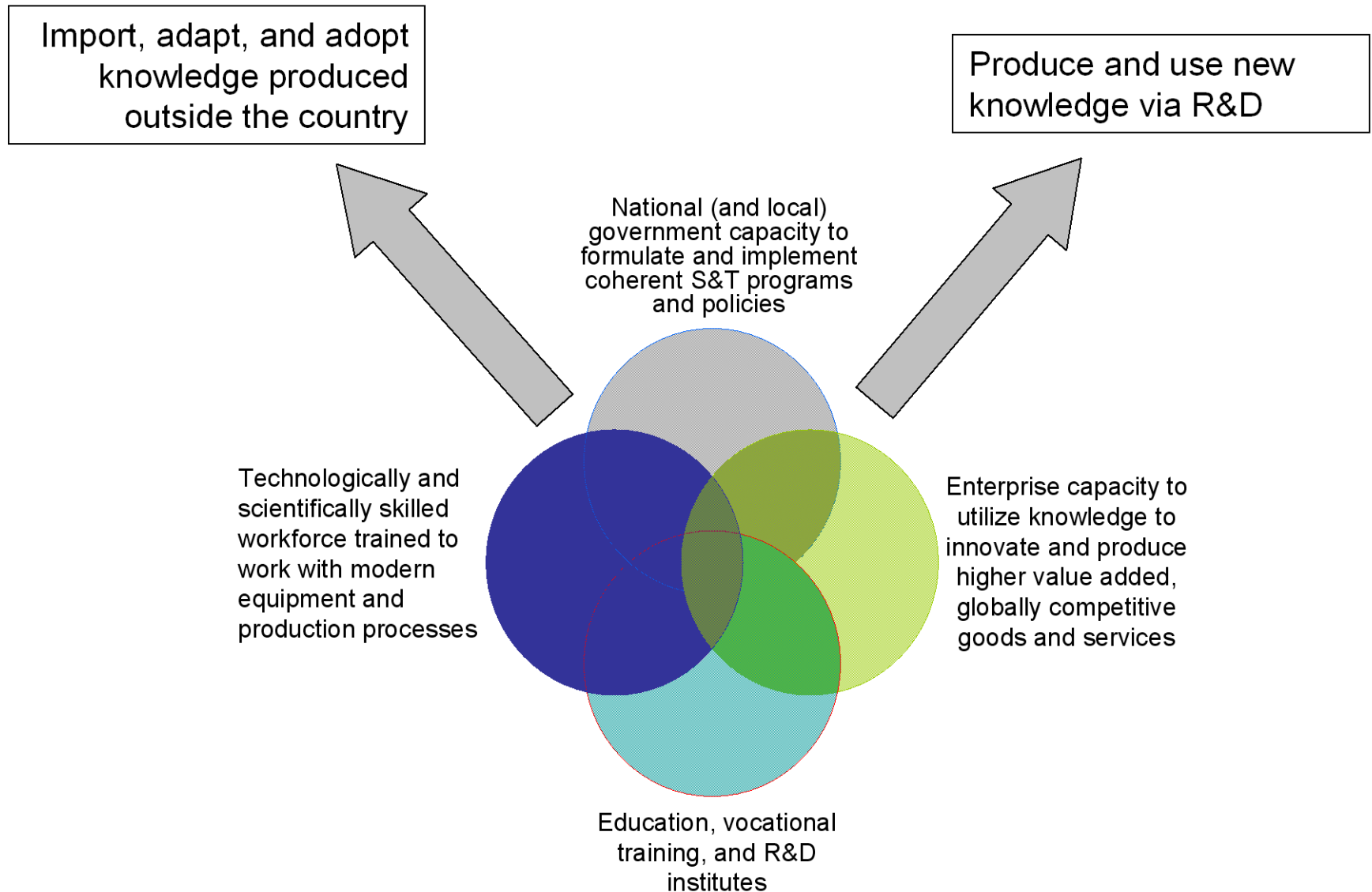
*Knowledge makes the Difference between Poverty and Wealth...*



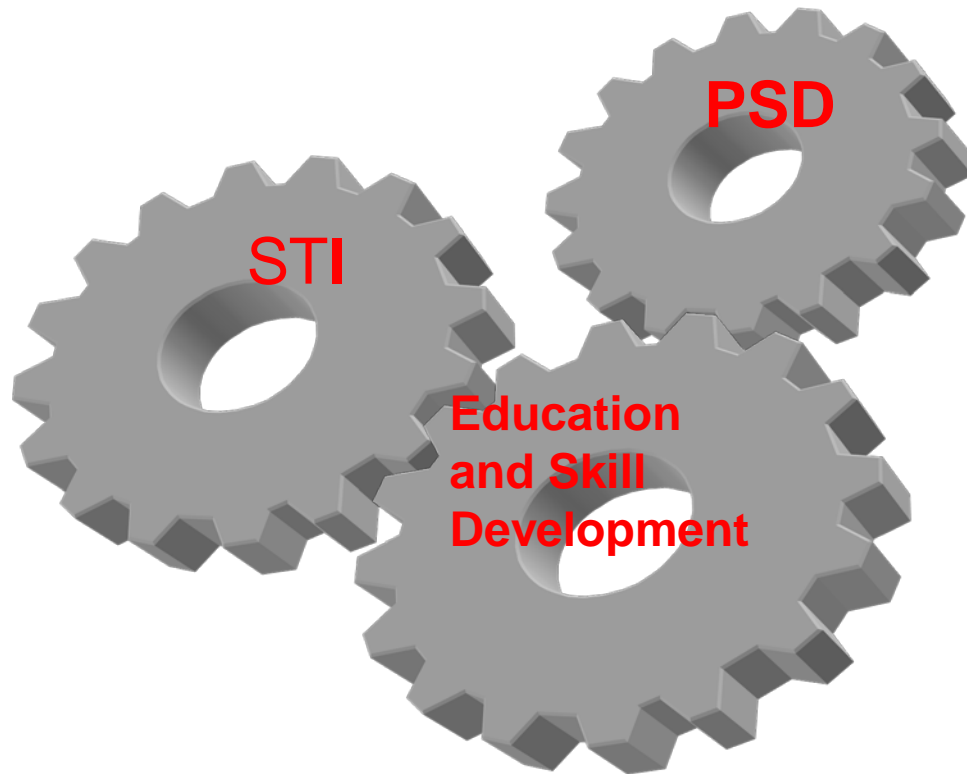
# **Difference Attributable to Knowledge**

- What kind of knowledge?
- Where do you get it?
- How do you find it?
- How do you learn to use it?

# Dimensions of STI Capacity



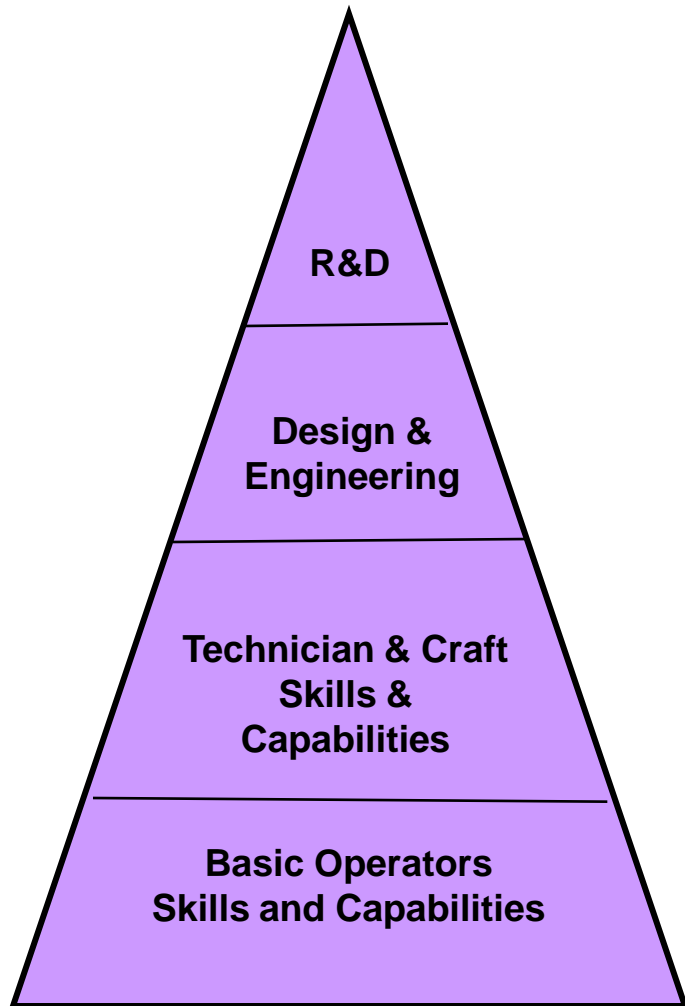
# The Pieces Must Fit Together





# Capacity building is needed at all skill levels

## Skill Levels



## Required Tasks

Hydrological Analysis of Surface and Underground Water



Watershed Conservation and Pollution Control



Well Boring and Pumping Underground Water



Harvesting Rainwater Run-offs from Roofs and Fields



Water Storage & Distribution Infrastructure



Water Purification and Water Quality Control

## Required Skills

Hydrology, Geology, Limnology, Geochemistry, GIS and Remote Sensing

Environmental Engineering, Chemistry, Soil Science, Geology

groundwater engineering, Construction, Masonry, Pump operation, maintenance

Geology and Hydrology  
Construction and Masonry

Civil Engineering; Construction, masonry (for tanks, reservoirs, pipes)

Chemistry, Microbiology, Public Health, Environmental Science, Laboratory Assistance

# Getting the Balance Right is Important!



# **NETWORKING ISSUES**

# Conundrum

- Science and education faculties are aging rapidly and large numbers of retirements are inevitable in the next five years;
- There are large numbers of vacant positions in science and engineering faculties across Africa;
- The ranks of younger professors are too small to meet the expected wave of retirements; and
- Higher education enrollments are growing rapidly. Faculties must expand to meet this growing demand, but they are barely able to maintain the status quo.
- Skill shortages, but graduates can't find jobs

# Tertiary Education Enrollment (000's)

	<b>1999</b>	<b>2005</b>
Botswana	5.5	11
Ethiopia	52	191
Mauritius	7.6	17
Mozambique	10	28
Nigeria	699	1290
Rwanda	6	26
Tanzania	19	51
Uganda	41	86

# Faculty Vacancies

- Makerere: As of August 2007, 1,052 of 1,796 faculty positions were filled; 666 had PhD's; 554 more needed to fulfill staffing levels.
- UDSM: For first time, teaching positions were being filled in 2007 by staff with only a bachelor's degree – 128 of 512.
- Kenyatta: Of 730 academic staff, only 31 full professors and 48 associate professors.
- University of Nairobi: Because of staff shortages, graduate students in physics are being offered tenure in return for teaching duties.
- Ghana: About 40% of faculty positions in universities and 60% in polytechnics are vacant.
- Nigeria: An estimated two-thirds of the 36,000 faculty positions are vacant.

# Aging Faculty

- Kenyatta: Of 31 full professors, 28 are over age 50.
- Kyambogo (Uganda): Of 417 academic staff, only 22 have PhDs; 9 of them are past mandatory retirement age.
- UDSM: In May 2006, of 512 academic staff, none were under 30, 8 were between 31 and 35, and only 12% were under 40.
- Nigeria: 400 professors – 45 percent of the top-level professoriate – reach mandatory retirement age in 2008

# Brain Drain

- In 1990, nearly 7,000 Kenyans with tertiary education migrated to US.
- A 2003 estimate: at least 10,000 Nigerian academics and 21,000 Nigerian doctors were in the US alone.
- Movement of academics to wealthier countries within Africa.
- Movement of academics to better-paying jobs in government or private sectors.



# Governance Issues

- Low wages, generally tied to civil service pay scales, and poor faculty working conditions act as a disincentive for well-trained African scientists to work in African universities, especially when they can get much better pay and working conditions by working elsewhere.
- Universities do not have sufficient autonomy to set their own agenda, recruit faculty, set pay scales based on merit, etc. Filling faculty vacancies has to compete with other budget needs
- Universities cannot charge fees or generate outside income (via research grants) to supplement their budget allocations from the Ministry of Finance.

# Factors in Leaving Academia

## “Push” Factors

- Low remuneration
- Lack of professional development & support
- Slow promotion process
- Lack of equipment, books & libraries
- Heavy undergrad teaching load
- Lack of housing

## “Pull” Factors

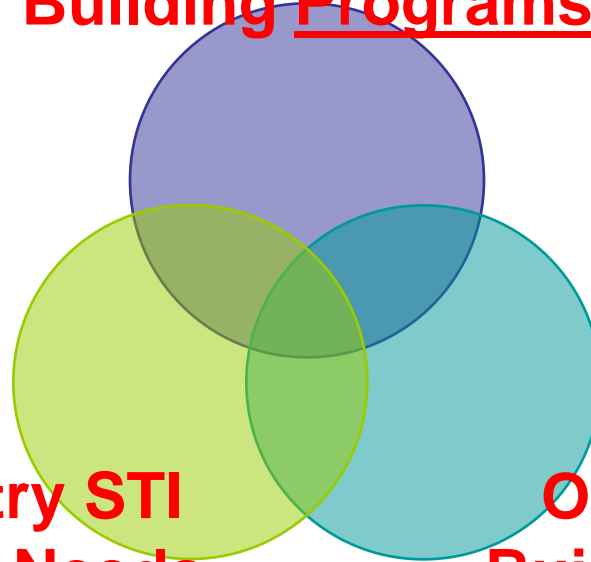
- Low status of academia
- Better remuneration in private & civil sectors
- Overseas opportunities
- Opportunities in wealthier African countries
- Overseas training increases threat of brain drain

# Network Programs, Needs, and Resources

**World Bank/ADB/NORAD**

**STI Capacity**

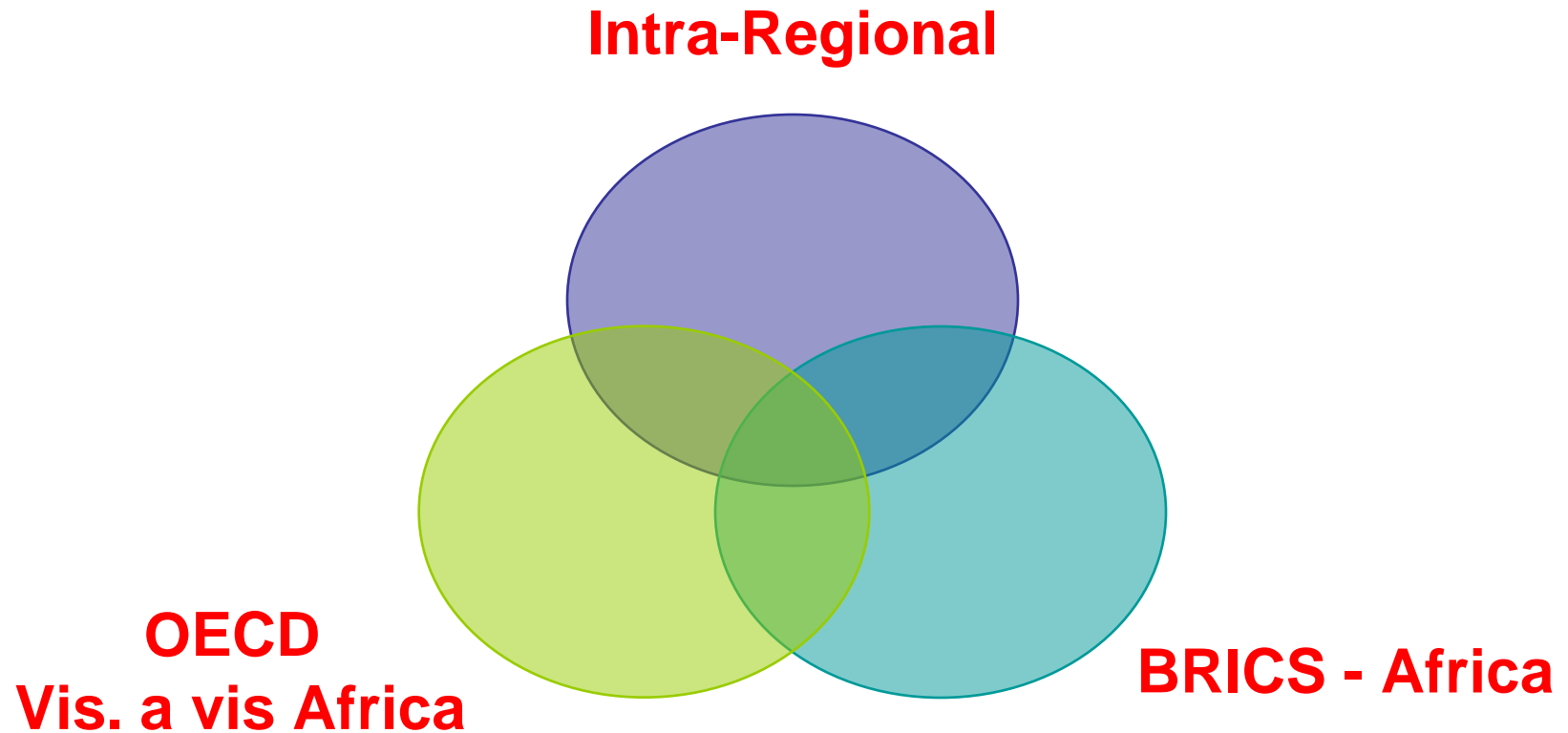
**Building Programs**



**Developing Country STI  
Capacity Building Needs**

**OECD Capacity  
Building Resources**

# Network Types



# Network Objectives

**Training Africans (In Africa?  
In network partner institutions?)**



# Rationale for Regional Networks of Universities

- Most universities in Africa have limited faculty capacity – but where capacity for comprehensive training does not exist in single institutions, it may exist regionally.
- Institutions cannot afford expensive instrumentation – but universities could reap economies of scale by sharing equipment.
- Regional networks can create a critical mass of faculty and students.
- Networks can link researchers who are isolated professionally and geographically.

# Carnegie-IAS African Regional Initiative in Science and Education (RISE)

- RISE will prepare PhD-level scientists and engineers in sub-Saharan Africa through university-based research and training networks in selected areas.
- Medium-term goal: Produce new faculty and upgrade qualifications of existing faculty.
- Long-term goal: Develop capacity of African universities to train and retain succeeding generations of faculty.

# About RISE

- Will support three competitively selected research and training networks, each comprising universities in at least three different countries in sub-Saharan Africa.
- Each RISE network will grant at least 15 PhD and Masters degrees over 4-6 years.
- Each network will receive funding of approximately US\$800,000 over 2 ½ years; follow-up funding likely.
- Retention strategy critical.

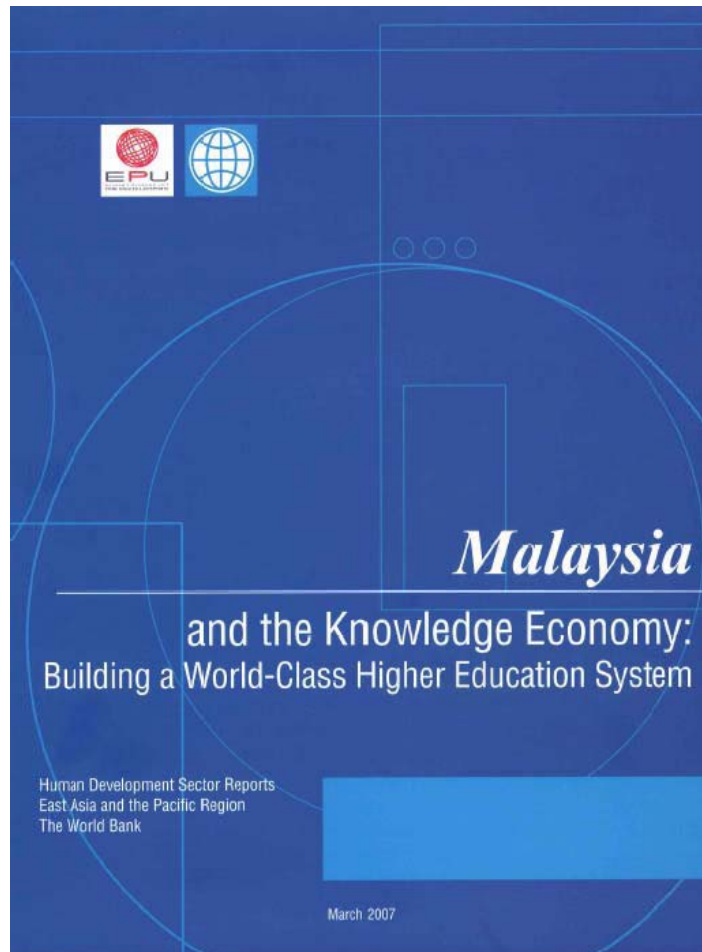


# Selection Criteria

- Scientific merit
- Training capacity
- Research activities
- Evidence of institutional support
- Added value of the network versus separate support to individual institutions
- Potential for sustainability
- Strategy to attract/retain female faculty and students
- Strategy to retain RISE graduates at universities in the region

# Resources

- RISE <http://www.msi-sig.org/rise.html>
- State Department Summit: Higher Education for Global Development <http://www.hedglobalsummit.org/>
- ADB HEST Strategy (i) strengthening national and regional [higher education] centers of excellence; (ii) building or rehabilitating science, technology and higher education infrastructure; and (iii) linking higher education, science and technology to the productive sectors.  
[http://www.afdb.org/pls/portal/docs/PAGE/ADB\\_ADMIN\\_PG/DOCUMENTS/STRATEGYDOCUMENTS/STRATEGY%20FOR%20HIGHER%20EDUCATION%20SCIENCE%20AND%20TECHNOLOGY.PDF](http://www.afdb.org/pls/portal/docs/PAGE/ADB_ADMIN_PG/DOCUMENTS/STRATEGYDOCUMENTS/STRATEGY%20FOR%20HIGHER%20EDUCATION%20SCIENCE%20AND%20TECHNOLOGY.PDF)
- MASDAR Institute of Science and Technology  
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AFRICA HUMAN DEVELOPMENT SERIES

# Building Science, Technology, and Innovation Capacity in Rwanda

*Developing Practical Solutions to  
Practical Problems*

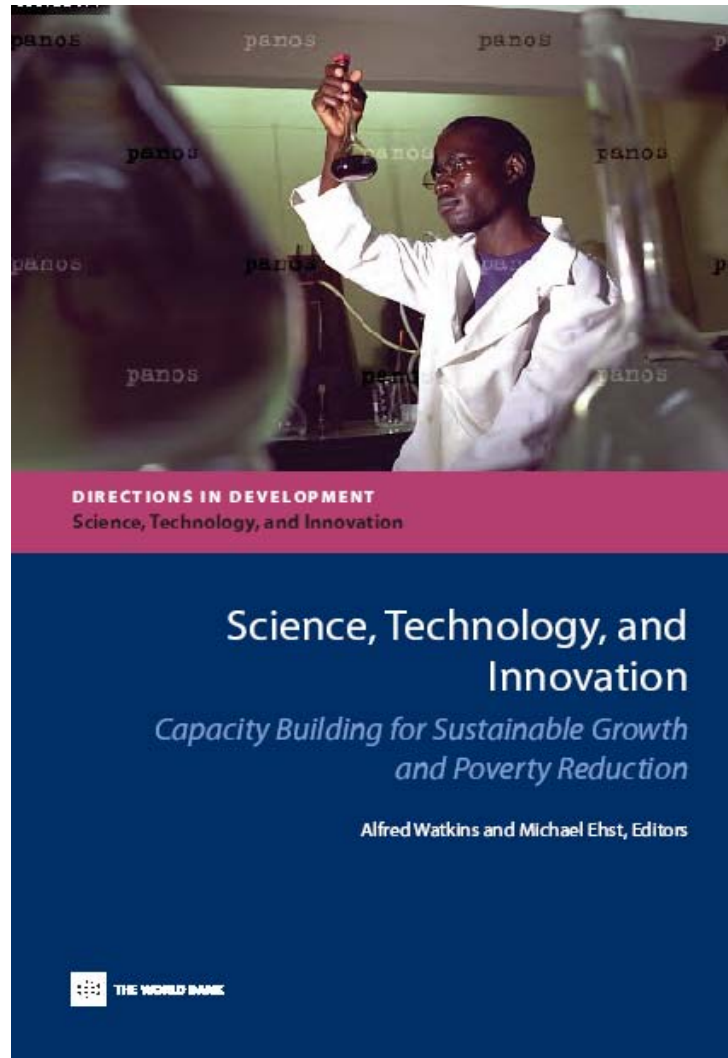
*Alfred Watkins and Anubha Verma, Editors*



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# THANK YOU

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