The Principal, Makerere University Business School to present the following for the Conferment of the Degree of Doctor of Philosophy
KOBUSINGYE Jacinta Bweyeme (Ms)

Action learning in private and public universities

Ms. KOBUSINGYE Jacinta Kobusingye’s study examined how private and public universities can experience successful action learning through the nurturing of the community of practice and enhancing situated learning, discovery learning, problem based learning and experiential learning. Based on the findings, a model was developed revealing that the drivers of action learning are reflective practice, community of practice, experiential learning, knowledge sharing and the reflective environment. This study articulates that, if universities are to have effective action learning, the universities must support the reflective environment without neglecting reflective practice, experience of their employees and the role of community of practice in knowledge sharing. This study was funded by Uganda Martyrs University, and was supervised by Prof. John C. Munene, Prof. Geoffrey Bakunda and Assoc. Prof. James Kagaari.

Conferment of the Degree of Doctor of Philosophy
KOBUSINGYE Jacinta Bweyeme (Ms)

Cooperative governance, cooperative practices, democratic control systems and social performance of cooperative societies

Mr. Kyazze Musiitwa Lawrence’s study explains how cooperative governance, cooperative practices, democratic control systems can improve social performance of cooperative societies in Uganda. Based on the findings, the study articulates and benefits stakeholders that the improved social responsibility, quality services and benefits to members, are a necessity. Cooperative management, should therefore continually monitor, be innovative and policy compliant, accountable and legitimize operations. This study was self-sponsored and supervised by Prof. John C. Munene, Prof. Joseph M. Ntayi, Prof. Augustine Ahiauzu and Dr. Isaac Nkote.

Conferment of the Degree of Doctor of Philosophy
MUSIGIRE Samuel

Market orientation, strategic ambidexterity and sales performance of Uganda’s financial services

Mr. Musigire Samuel’s research examined whether sales performance of financial services in Uganda could be increased through the simultaneous implementation of market orientation, strategic ambidexterity and organizational support, with competitive advantage as a mediator. This study showed that integration of market orientation, strategic ambidexterity and organizational support improve sales performance. Furthermore, competitive advantage mediated the relationship between market orientation and sales performance and between organizational support and sales performance, but did not mediate the association between strategic ambidexterity and sales performance. The study concluded that financial services managers in Uganda should regularly develop products, and design processes that cater for both new and existing customers. Managers should also support sales staff to enable them execute the selling task effectively and efficiently. This study was sponsored by MUBS and supervised by Prof. Augustine I. Ahiauzu and Prof. Joseph M. Ntayi.

Conferment of the Degree of Doctor of Philosophy
MWEBAZA Edith Basalirwa (Ms)

Perceived value of entrepreneurship education, social competences and entrepreneurial proclivity among university graduates in Uganda

Ms. MWEBAZA Edith Basalirwa examined entrepreneurial proclivity of university graduates in Uganda. Factors that underpinned entrepreneurial proclivity were addressed through entrepreneurial competences, perceived value of entrepreneurship education and social competences. Findings reveal that acquiring entrepreneurial competences enhances entrepreneurial proclivity. Equally, appropriate perceived value of entrepreneurship education and suitable social competences promote entrepreneurial competences. Broadly, university graduates should be proactive, innovative, risk takers and able to start-up businesses in order to promote their entrepreneurial proclivity. Entrepreneurship education at university level should be widely recognised and publicised in society. The study was jointly funded by DANIDA and MUBS and supervised by Prof. Katherine V. Gough, Prof. Waswa Balunywa and Dr Warren Byabadashaija (RIP).

Conferment of the Degree of Doctor of Philosophy
KATONGOLE Celestine

Women entrepreneurs’ resources and micro enterprise success

Mr. Katongole examined how women entrepreneur’s social and intrapersonal resources were related to success in micro and small scale enterprises. He found that educated women were more likely to perceive success in terms of making profit, expanding stock in business, opening more branches and creating jobs. Less educated women perceived success mainly in terms of socio-economic emancipation, freedom from paid employment and satisfaction with self. Furthermore, intrapersonal resources (formal and informal entrepreneurial
training and education) supported entrepreneurial competence than general formal schooling. Women entrepreneurs who were trusted and returned favors to friends were less likely to succeed financially but non-financially. Provision of formal and informal entrepreneurial training, makes micro women entrepreneurs more likely to succeed. But in the MSE sector, one needs less trust to succeed financially because many people abuse trust. This study was self-funded and supervised by Prof. John C. Munene, Assoc. Prof. Arthur Sserwanga, and Dr. Muhammed Ngoma.

Conferment of the Degree of Doctor of Philosophy

NAKYEYUNE Gorrettie (Ms)

Management mechanisms and public finance regulatory compliance by Central Government Agencies in Uganda.

Ms. Nakyeyune Gorrettie’s study explains how central government agencies in Uganda can improve their management mechanisms to enhance public finance regulatory compliance. The findings based on 67 central government agencies developed a model, which reveals that stewardship behaviour and deterrence measures are important aspects in the improvement of public finance regulatory compliance in a developing country setting. This study posits that managers in central government agencies in Uganda should continuously create stewardship behaviours through the facet of leadership support and organisational commitment. Moreover, the strengthening of deterrence measures, emphasising the role of oversight organs, instituting of penalties and observation of procedural justice are key. This study was funded by MUBS and supervised by Prof. Ven Tauringana, Prof. Joseph M Ntayi and Prof John C. Munene.

Conferment of the Degree of Doctor of Philosophy

OKELLO George Candiya

Financial inclusion of the poor in Uganda

Mr. Okello examined financial inclusion of the poor in Uganda. Previous studies have concentrated only on supply side factors and ignored demand side factors. Besides, institutional frameworks of regulative (formal rules), normative (informal rules), and procedural & declarative cultural cognitive have been ignored, leading to both voluntary and involuntary exclusion of the poor. The study found that integrating institutional frameworks with financial intermediation and financial literacy mediated by social capital and networks enhanced financial behaviours, decisions, and choices of the poor towards being financially included. The findings will guide policy to develop a holistic institutional approach to include regulative, normative, and procedural & declarative cultural cognitive in order to financially include the poor. Government should develop and adapt institutional frameworks that supports combined functioning of regulative normative, and procedural & declarative cultural cognitive. This study was self-funded and supervised by Prof. J.C Munene, Prof. Joseph M. Ntayi, and Dr. Isaac Nkote Nabetia.

Conferment of the Degree of Doctor of Philosophy

OTENGEI Samson Omuudu

Internationalization of African-ethnic restaurants: the mediating role of brand identity

Mr. OTENGEI Samson Omuudu study investigated the mediating role of brand identity on the effect of firm-specific resources and dynamic capabilities on the degree of internationalization of African-ethnic restaurants in East Africa. The study established that inward internationalization is the dominant form of internationalization while outward internationalization is non-existent and considered unfeasible strategy. Brand identity fully and partially mediates the relationship between restaurant-specific resources and dynamic capabilities and, the degree of inward internationalization respectively. The study strengthens the dynamic capabilities view that solely depending on unique resources may not help firms achieve effective internationalisation in rapidly changing markets without brand identity. A model of inward internationalization of African-ethnic restaurants is proposed with implications for policy and managerial practice. This study was funded by Makerere University.

Conferment of the Degree of Doctor of Philosophy

ONYANGO-DELEWA Paul

Financial planning, central government patronage, donor aid, and budget performance in local government

Mr. Onyango-Delewa’s doctoral studies focused on what determines budget performance in local government. In his analysis, he employed operations of 28 Uganda’s local governments to demonstrate that financial planning, central government patronage, and donor aid play an important role in explaining budget performance. He also demonstrated that for financial planning, central government patronage and donor aid to influence budget performance, local governments need to be fiscally and functionally autonomous. His research advances understandability of fiscal decentralization especially in newly decentralizing nations and addresses issues of budgeting, financial accountability, and transparency. This study was self-funded and was supervised by Prof. John C. Munene, Dr. Isaac N. Nkote, and Dr. Isaac Kayongo.
Business School and supervised by Prof. Geoffrey Bakunda, Prof. Joseph Ntayi and Dr. Mohammed Ngoma.

Conferment of the Degree of Doctor of Philosophy
OWINO Philip

Hierarchical Structure and Responsibility Accounting In Ugandan Public Universities
Mr. Owino examined the relationship between Hierarchical Structure and Responsibility Accounting in Ugandan Public Universities. The study provides a status on how responsibility accounting is being practised in public universities in Uganda. The study found that responsibility accounting is implemented following agency relations and adherence to institutional behaviour. Responsibility accounting is vested in costs and revenue performance, which are managed through consultations and adherence to public regulations from one area of control to another within university hierarchy. The study was funded by Kyambogo University and supervised by Professor John C. Munene, Prof. Augustine Ahiauzu and Dr. Isaac Nkote.

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SSEKAYIBA Kisakye Remmy(Ms)  
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TWEBAZE Isaac  
WAIDHIRA Mahadi  
WAKABI Caleb Samuel  
WALUGEMBE Tony  
WALUGEMBE Aurther  

The Principal, Makerere University Business School to present the following for the Conferment of the Degree of Bachelor of Transport and Logistics Management

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KAKEMBO Rajab  
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KIBIRIGE Solomon  
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KIYODDE Phiona(Ms)  
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KULLO Derrick  
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MADIRA Alex  
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NALUMANSI Christina Kizza(Ms)  
NAMBAFU Derrick  
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NATUKUNDA Victoria(Ms)  
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OLUM Samuel  
OMWATUM Emmanuel  
ONGU Emmanuel  
ONYANGO Bernard  
ONYANGO Patrick  
OPIO Samuel Bobby  
OTWANE Luka Jesse  
PHIOMENA Emily(Ms)  
TENYWA Pius(Ms)  
TUSHABE Peace(Ms)  
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WAJAMBUKA Derrick  
WAMBERE Carthyrene(Ms)  
WANDEGE Ivan  
WANYAMA Gladys(Ms)
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CHEPSIKOR Fadil EMUNA Sharon(Ms)
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KALISA Steven KARAZA Twijuke Philip
KASABE Milton George KASIRYE Richard
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KATONGOLE Frank KAZIRO Ismael
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The Principal, Makerere University Business School to present the following for the Conferralment of the Degree of Bachelor of Office and Information Management

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AMASE Patricia(Ms)
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JJUKO Moses
JUGU Samson
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KABUYE Gideon
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**ARINDA Charity** (Ms)
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**ATUKUNDA Sheila Amy** (Ms)
67th CONGREGATION

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AYUAT Peace Anna(Ms)
AYEN Ambrose
AYUB Mayega
BAINOMUGISHA Isaac
BALUKA Idah(Ms)
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BUKIRANA George
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DABULE Anwar
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DDUMBA Peter
DHUGIRA Juliet Onegiu(Ms)
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IBULA Mark
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KALEMA Brasio
KALUNGI Isaac
KAMUNTU Asons
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NAKALEMA Mariam(Ms)
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NAKATO Jane(Ms)
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NAKIDDE Faith(Ms)
NAKIGULI Zeridah(Ms)
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NAKIYANA Sarah(Ms)
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NAKKU Margaret(Ms)
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NALUBINGA Patricia Claire(Ms)
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NALULE Patricia(Ms)
NALWEYISO Shakirah(Ms)
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NAMALE Janat Sanyu(Ms)
NAMAYANJA Gloria(Ms)
NAMAYENGO Cissy(Ms)
NAMAZZI Winnie(Ms)
NAMBI Robinah(Ms)
NAMIBO Sylvia(Ms)
NAMBOOZE Shakirah(Ms)
NAMIRIMU Elizabeth(Ms)
Namirimu Phiona(Ms)
NAMPALA Alice(Ms)
NAMPEBWA Zerida(Ms)
Namubiru Fazira(Ms)
NAMUGAME Racheal(Ms)
NAMUGERIA Reena Fransicak(Ms)
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Namuyige Phiona(Ms)
NAMUYIMBA Veronica(Ms)
Namuzige Juliat (Ms)
NAMYALO Moleen(Ms)
NANDABA Vincent(Ms)
NANTABYA Abdul Nasser
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NANTONGO Brenda(Ms)
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NDIBALEKERA Helga(Ms)
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NEMWA Mercy(Ms)
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NINSIIMA Shivan(Ms)
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OKELLO Daniel
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Omita Ambrose
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OTAI Isaac
OTWAR Emmanuel
OUMA Paul
OWINO Aggrey Omondi
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SEMANDA Edwin Timothy
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SENYONGA Paul
SESBWATO Damasucs
SEMAMALUA Ivan
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ABITEGEKA Kassim
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AKELLO Faith(Ms)
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BAREKYE Ivan
BARIGYE Philip
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BATTE Daniel
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CHEROTICH Satya Oscar
DEMBE Alphaxad
DESHA Victor
DRIWARU Pauline(Ms)
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EMASU Akello Jemimah Juliane(Ms)
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HAMZA Juma
HANI Isa
HASAHYA Stella(Ms)
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ISINGOMA Hassan Nasur
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KABAJWIGA Prossy C. (Ms)
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KABATESI Caroline(Ms)
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KABAU Geoffrey Gichane
KAFUUMA Alexander
KAGERE Resty(Ms)
KAGOYA Racheal Nyende(Ms)
KAiko Peter
KAJURA Timothy
KAKAYI Mary(Ms)
KALEEBU Andrew
KALUNGI Abdurazak
KAMAHORO Florence(Ms)
KAMOGA Yusuf
KAMUGISHA David
KANALO Cosmas
KANSIIME Christine Gloria(Ms)
KANYESIGYE Catherine(Ms)
KANYIKE Charles
KANYORO Rodgers
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KARUNGI Brenda(Ms)
KASAIJA Lambert Peter
KASIRYE Hassan
KASOZI Roy
KASULE Hanisha (Ms)
KASULE Dafala
KATABIRA Yusuf
KATEEBA Deo
KATENDE Joseph
KATEREGGA Richard
KATO Abubakar Muhammad
KATONGOLE Lawrence
KATUSIME Ritah(Ms)
KATWESIGYE Anold
KAWENJA William
KAWUKI Paul
KAWULE Tonny
KAYENGI Emily(Ms)
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KEMIGISHA Patience(Ms)
KHAI TSA Hilda Esther(Ms)
KIIZA Juliet(Ms)
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KIKAZI Lynnet Jovian(Ms)
KINTU Joseph
KIRABO Estella(Ms)
KIRUNGI Ernest
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KITENDA Samson
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KIYOMBO Duncan
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KYEYUNE Ibrahim
LUKWAGO Gershom
LUTAAYA Keneth
LUTALO Yaffesi
MAGANDA Andrew
MAGEZI Jovan
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<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Magombe Tom</td>
<td>Male Shem</td>
<td>NagaWa Grace</td>
<td>Ms</td>
</tr>
<tr>
<td>Maria Rogers Adam</td>
<td>Male Shem</td>
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PERFECTUS Leonard
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SEMPALA Hamidah(Ms)
SENKUSA Allan
SEWANKAMBO Precious
SIBO Gahakwa Frank
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WANUME Ayub
WASSWA Peterson
WEDAIRA Timothy Nangoye
WINNIE Herman Gebra(Ms)
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ABAASA Amon
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AGASHA Mbabazi(Ms)
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OKIROR Godfrey
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OMARA Alex
OPIO Hughes
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SANDE Shiphrah (Ms)
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WAIBI Peter Edwin
WAISWA Dan
WASWA Hassan
WEKOMBA Derrick
WERAGA Ivan Kaweke
YOPA Angel Persis (Ms)
ZAWEDDE Eva (Ms)
ZIRABAMUZAALI Jawad

The Principal, Makerere University Business School to present the following for the Conferment of the Degree of Bachelor of Commerce

ABABO Moses
ABBEEY Gitta
ABER Sandra (Ms)
ABIGABA Cinderella (Ms)
ACEDO Jeniffer (Ms)
AGABA Brian
AGOA Gladys (Ms)
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The Principal, Makerere University Business School to present the following for the Conferment of the Degree of Bachelor of Human Resource Management

ABALE Akimu Swalison
ABENAITWE Hilda (Ms)
ABITEGAKA John
ABITEKANIZA Abel
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AGABA Sharon(Ms)
AGADO Mary (Ms)
AGENORWOTH Peace Lydia(Ms)
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AHIMBISIBWE Antony
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APIA Judith (Ms)
APIO Miria Sarah(Ms)
APUN Betty(Ms)
ARINAITWE Prossie(Ms)
ARINANYE Faith (Ms)
ARINETEWE Glorious(Ms)
ASIIMWE Susan (Ms)
ASUMA Geoffrey
ATAHO Noel
ATUGONZA Ritah(Ms)
67th CONGREGATION

Thursday, February 23, 2017

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ATUHAIRE Medard
ATUHEIRE Annita (Ms)
ATUHWERE Kennedy
ATUKUNDA Reagan
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HASIYO Nasifu(Ms)
HOSIANA Ignatius
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IGURU Isaac
INYANGAT Kevin(Ms)
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The Principal, Makerere University Business School to present the following for the Conferment of the Degree of Bachelor of Procurement and Supply Chain Management

ABALO Filda (Ms)
ABAMUKAMA Dickson
ABEDICAN Loice (Ms)
ABIRIGA James Jackson
ABONE Moses
ABRAHAM Mathiang
ABUR Jennifer (Ms)
ABUZZE Phoebe Winfred (Ms)
ACAYO Grace (Ms)
ACEN Juliet (Ms)
ACHIRO Sharon (Ms)
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ADUMO Jackie (Ms)
AGABA Daphine (Ms)
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AGASA Hillary
AGILO Irene (Ms)
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DHOURL Majak Ruei
DONGO Yosamu
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EDEP Henry Dismas
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Thursday, February 23, 2017
NSIBAMBI Mark
NSIMENTA Abias
NSUBUGA Nicholous
N Tale Steven
NUWAGABA Alfred
NUWAGABA Charity (Ms)
NUWAGABA Sarah Mpuuga (Ms)
NUWAHA Herman
NUWASIIMA Susan (Ms)
NYACHWO Leah (Ms)
NYAKATO Doreen (Ms)
NYAKATO Kagambe Daisy (Ms)
NYAKISA Daphine (Ms)
NYAMWENGE Prisca (Ms)
NYANZI Umar
NYANZI Aiman
NYEKO Andrew
NYERO Emmanuel
NYESHAKA Hans
NYIRANTEZIMANA Janet (Ms)
NYIRARUKUNDO Rebecca (Ms)
OBANGAMARA Mary Grace (Ms)
OBONG Sam Ongom
OBONYO John Gabriel
OBURU Richard
OCAN Francis Apire
OCAYA Denish
OCHOLA Sheila (Ms)
ODAWA M. Atieno (Ms)
ODEKE Emmanuel
ODONG Moses
OGWAL Joseph Gabriel
OJAMBO Moses
OJ Simon Peter
OJIGA Amos
OJWANDO Awino Belinda (Ms)
OKETCHO Charles
OKIROR Isaac
OKOL Samuel
OKONGO Samuel
OKONYA Isaac Patrick
OKUNIA Luzinda (Ms)
OKURUT Samson
OKUTI Christopher
OKWAPUT George
OKWARISIIMA Agnes (Ms)
OLWENYI Dickson
OMAR Idarusi
OMONDI A. Ephie (Ms)
OMONG James
OMONGOLE Julius
OMORIT Desterio
ONDAA Faith Comfort (Ms)
ONGAYA Aggrey
ONGOROK Paul
ONYANGO Allan
OPAPAN Francis
OPENDI Bonny
OPENY Ivan Jackson
OPICABO James
OPIYO Brian
OPOKA Pamela (Ms)
OPOLOT Lazarus Patrick
OPOLOT Daisy (Ms)
OPONDO Gasta Kevin
OPUULI Edward
ORIAANGA Thomas
OSMAN Miraj
OTAI Sam
OTIM Alfred
OTINGWINUY Philemon
OUCH Allane
OUMA Ronald
UMO Willy
UONDO Joanita Penny (Ms)
OWOMUGISHA Rodgers
OYAT John
PIMER Vitma Onena (Ms)
RUJUMBA Denise Desire (Ms)
RUKWAGO Micheal
RUTETINDA Chris
SAAD Ahmed
SEBAGGALA Edison
SELL E Sunday Ronald
SERWANGA Henry
SHAKA Rutahaba Roderick
SIDUDA Paul
SIKABO Stephen
SSALI Joachim
SSEBAYIZZI Peter
SSEBULIME Joel
SSEKYEWA Godwin
SSEMAKULA Faizo
SSEMANDA Ismael
SSEMATYAH John
SSEMPEBWA Nantaba Carlo (Ms)
SSEMPLIJA Adrian
SSEMUGENYI Benjamin
SSEMULO Alex
SENSGORELE Jude
SESENTONGO Briton
SESENTONGO Ali
SSETTUMBA Morris
SUBRA Bilal
SUNDAY Esther (Ms)
T AIRE Benard
TALABIRWA Catherine (Ms)
TAMALE Francis
TAMBIKA Thomas
TANGA Tonny
TAYEBWA Dickens
TAYEBWA Edmund
TENDO Eriya
TENYWA Joseph
TIBIITA Juliet (Ms)
TINDYEBWA Josephine (Ms)
TIYU Agnes (Ms)
TUGINEYO Shiba (Ms)
TUGUME John
TUHUMULE Hilda (Ms)
TUHURIZAINE Fortunate (Ms)
TUKATENSA Bruno
TUKEI Joshua
TUKWATANISE Dickens
TULIRABA Peter
TUMUGABIRWE Esther (Ms)
TUMUHAIRWE Patience (Ms)
TUMUSIIME Erika (Ms)
TUMWEBAZE Grace (Ms)
TUMWEBONEIRE Aisha (Ms)
TUMWEKWATSE Penlope (Ms)
TUMWIJUKYE Ivan
TUMWINE Daphine (Ms)
TUSHABE Immaculate (Ms)
TUSHEMERIRWE Robinah (Ms)
TUSINGWIRE Febrone
TWEBAZE Priscilla (Ms)
TWIKIRIZE Mildred (Ms)
TWIKIRIZE Marion (Ms)
TWINAMATSIKO Margaret (Ms)
TWINOMUJUNI K. Moses
TWINOMUJUNI Elly
UWAMAHORO Fathilah (Ms)
UWEERA Mariat (Ms)
VUSIA Sharon (Ms)
WABYONA Benon
WA FUBA Juma
WA FULUNA Cynthia Nasambu (Ms)
WAIBI Kenneth Benon
WAISWA Ismail
WAKIBI Franco
WAKIKU Henry
WAKKESWA Herman Yafesi
WALUSIMBI Hannington
WAMBUI Caroline njura (Ms)
WAMIMBI Peter Charles
WANDA Antah (Ms)
WANDEREMA Elizabeth (Ms)
WANYAMA Timothy Nehoba
WANYANA Annet(Ms)
WARUGABA Gilbert
WASSWA Ali Muhammed
WASSWA Jason
WAWARE Gibson
WOKWESIGA Plus
YAISE Hakim
YIGA Frank
ZALWANGO Brenda(Ms)
ZALWANGO Fauzia(Ms)
ZAWEDE Sandra Namusisi(Ms)
ZIRABA Henry Damba